



THE BALMORAL  
EDINBURGH

# CIO SCOTLAND

15TH SEPTEMBER 2026 | **EDINBURGH** | THE BALMORAL

EVENT AGENDA



BY



We are industry led!

08:30 WELCOME COFFEE, PASTRIES AND REGISTRATION

09:15



09:15 CIO SCOTLAND OPENING REMARKS

09:20



09:20 KEYNOTE PRESENTATION

09:40



09:45 TRAVEL AND TRANSPORTATION PANEL

10:15



WELCOME COFFEE, PASTRIES AND REGISTRATION

CIO SCOTLAND OPENING REMARKS

Medwyn Roberts - Head of Research, EMEA - Citrus Events



KEYNOTE PRESENTATION

TRAVEL AND TRANSPORTATION PANEL

Including participants from:



Gavin Revell - CITO - AGS Airports

Doug Curry - Head of IT - Edinburgh Trams

Cameron Telford - Head of Digital Technology - Strathclyde Partnership for Transport



10:20 KEYNOTE PRESENTATION

10:40



10:40

11:15



11:20

12:20



KEYNOTE PRESENTATION

Jacqui Leggetter - Head of Data Platforms (Deputy Director) - Department for Work & Pensions (DWP)



COFFEE BREAK

CITRUS CIRCUITS

**Circuit 1: "AI Transformation in the CIO's Seat: Is the Juice Worth the Squeeze?"**

Moderator: Keith Dargie - Chief Digital Information Officer - Crown Office and Procurator Fiscal Service

1a - Where's the ROI? Is AI delivering real returns or just hype?

1b - Modernize or Bust? Can legacy systems keep up with AI demands?

1c - Leading the Shift: How should CIOs make AI work their roadmap?

**Circuit 2: "Zest for Retention: Keeping Your IT Teams Energised and Engaged"**

2a - Culture or Comp Package? What truly makes people stay - purpose, pay, or progress?

2b - How Do You Keep the Energy Flowing? What strategies are working to motivate and retain IT teams in 2026?

2c - Future Talent, Future Leadership: What skills and leadership styles will keep IT teams strong in the years ahead?



11:20  
12:20

## CITRUS CIRCUITS (CONT.)

**Circuit 3: "Don't Let Legacy Leave a Sour Taste:  
CIO Approaches to Tech Debt"**

3a - Where's the Bottleneck? What accommodations for legacy systems are slowing innovation the most?  
3b - Cost vs Value: How to make the business see the ROI in clearing tech debt?  
3c - Future-Proof IT: What's your play to keep IT estates agile for tomorrow?



12:20  
13:20

## NETWORKING LUNCH



13:25  
13:40

## KEYNOTE PRESENTATION



13:45  
14:15

## OIL AND UTILITIES PANEL

Including participants from:



Islam Hammad - Head of IT - Capricorn Energy  
Natasha Davydova - CIO - Centrica  
Euan Davidson - CISO & Director of AI Strategy - H&P  
Glen Milne - Production Systems Manager - Spirit Energy



14:20  
14:35

## KEYNOTE PRESENTATION



14:40  
14:55

## KEYNOTE PRESENTATION



14:55  
15:20

## COFFEE BREAK



15:25  
15:55

## EDUCATION PANEL

Including participants from:



Tricia Moscati - Head of Digital Transformation -  
Heriot Watt University



16:00 KEYNOTE PRESENTATION

16:15



16:20 FINANCIAL SERVICES PANEL

16:50 Participants to be announced very soon...



16:55 CIO SCOTLAND CLOSING REMARKS

17:00 Medwyn Roberts - Head of Research, EMEA - Citrus Events



17:00 NETWORKING DRINKS & CANAPES

19:00 Unwind in the Exhibition Area

